

Strategic Alignment - Environmental Leadership

Public

**Program Contact:**

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**Approving Officer:**

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Officer

## EXECUTIVE SUMMARY

Following the appointment of new Council nominated Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) Board Members in early 2023, the Board requested that the Kadaltilla Strategic Plan 2020-2025 is revised to align with their new vision and priorities over the next term.

Pursuant to section 6.4.1 of its Charter, Kadaltilla is required to:

- a) *prepare a Strategic Plan, with an operational period of no less than four (4) years, linking the core business activities of the Authority to the relevant Council and State strategic, operational and organisational requirements as they relate to the Adelaide Park Lands with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period.*
- b) *consult with and receive approval from the Council prior to adopting or amending the Strategic Plan and once approved by the Council that Strategic Plan becomes the current Strategic Plan for the Authority.*
- c) *review the contents of the then current Strategic Plan annually in consultation with the Council.*

A workshop was held with Kadaltilla Board Members on 30 August 2023 to design a revised Strategic Plan dated 2023-2028. Kadaltilla endorsed the Kadaltilla Strategic Plan 2023-2028 at the Board meeting on 23 November 2023.

The purpose of this report is to seek the approval of the Kadaltilla Strategic Plan 2023-2028.

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## RECOMMENDATION

### THAT COUNCIL

1. Approves the Kadaltilla / Adelaide Park Lands Authority's Strategic Plan 2023-2028 as included as Attachment A to Item 16.1 on the Agenda for the meeting of Council held on 12 December 2023.
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## IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	<b>Strategic Alignment – Environmental Leadership</b> The Kadaltilla Strategic Plan addresses key actions 4.5 “Enhance biodiversity in the Park Lands and connect our community to nature” and 4.8 “Protect and conserve the heritage listed Adelaide Park Lands”.
Policy	The Strategic Plan is to be reviewed annually by Kadaltilla in consultation with the Council.
Consultation	Kadaltilla’s advice on its Strategic Plan from 23 November 2023 is tabled at the Council meeting on 12 December 2023 to fulfill the requirements to consult with and receive approval from the Council prior to adopting or amending the Strategic Plan.
Resource	Not as a result of this report
Risk / Legal / Legislative	The Strategic Plan contributes to the effective governance of Kadaltilla.
Opportunities	Not as a result of this report
23/24 Budget Allocation	Not as a result of this report
Proposed 24/25 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	The Strategic Plan is subject to annual review.
23/24 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

# DISCUSSION

## Background

1. The Adelaide Park Lands Authority is established under section 5(2) of the [Adelaide Park Lands Act 2005 \(SA\)](#) (the Act) as a subsidiary of the City of Adelaide to provide strategic advice to both Council and the State Government on the management of the Adelaide Park Lands.
2. As per its Charter, the Adelaide Park Lands Authority is known as the Kadaltilla / Adelaide Park Lands Authority (Kadaltilla).
3. Pursuant to section 6.4.1 of its Charter, Kadaltilla is required to:
  - a) *prepare a Strategic Plan, with an operational period of no less than four (4) years, linking the core business activities of the Authority to the relevant Council and State strategic, operational and organisational requirements as they relate to the Adelaide Park Lands with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period.*
  - b) *consult with and receive approval from the Council prior to adopting or amending the Strategic Plan and once approved by the Council that Strategic Plan becomes the current Strategic Plan for the Authority.*
  - c) *review the contents of the then current Strategic Plan annually in consultation with the Council.*
4. Following the appointment of three new Council nominated Kadaltilla Board Members, and reappointment of two Council nominated Kadaltilla Board Members, in early 2023, the Board requested that the [Kadaltilla Strategic Plan 2020-2025](#) is revised to align with their new vision and priorities over the next term.
5. A workshop was held with Kadaltilla Board Members on 30 August 2023 to design a revised Strategic Plan dated 2023-2028 (Attachment A).

## Revised Strategic Plan

6. The 2023-2028 Strategic Plan has a new date in line with the revised actions and key measures over the next six years.
7. The draft 2023-2028 Strategic Plan has been formatted to be consistent with the [City of Adelaide 2020-2024 Strategic Plan](#), the other [City of Adelaide subsidiaries](#), and in line with the other [State Government Strategic Plans](#).
8. The 'Purpose' has been expanded to include reference to the promotion of, and the economic values of, the Park Lands.
9. The 'Guiding Principles' has been expanded to strengthen engagement with the State Government.
10. The 'Governance' has been revised to ensure better alignment with the Act and engagement with the State Government.
11. The themes of the four pillars remain similar to the previous Strategic Plan. The main changes within each pillar include:
  - 11.1. The 'Cultural Value' pillar has expanded promotion of the Park Lands and removes mention of the annual Community Forum as its undertaking is already a legislative requirement.
  - 11.2. The 'Environmental Performance' pillar has been revised to encouraged promotion of ecologically sustainable initiatives and further research into the impact of climate change on the Park Lands.
  - 11.3. The 'Management and Protection' pillar advocates for the creation of more funding opportunities and seeks the assessment of the landscape value of the Adelaide Park Lands including economic, environmental and cultural significance.
  - 11.4. The "Expert Advice" pillar seeks greater advocacy in State Government projects and increases the profile of Kadaltilla.
12. The 'Data and Insights' section has been removed as data and insights should be incorporated into all reports that go to Kadaltilla.
13. The draft Kadaltilla Strategic Plan 2023-2028 was endorsed by Kadaltilla at the Board meeting on 23 November 2023.

### **Next Steps**

14. As per its Charter, Kadaltilla must consult with and receive approval from the Council prior to adopting or amending the Strategic Plan.
15. Following approval by Council, a copy of the Kadaltilla Strategic Plan 2023-2028 (Attachment A) will be submitted to the Minister for Planning.

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## **DATA AND SUPPORTING INFORMATION**

**Link 1** - Adelaide Park Lands Act 2005 (SA)

**Link 2** - Kadaltilla Strategic Plan 2020-2025

**Link 3** – City of Adelaide 2020-2024 Strategic Plan

**Link 4** – Adelaide Central Market Authority Strategic Plan 2023-28

**Link 5** – Lot Fourteen Strategic Plan 2022-2026

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## **ATTACHMENTS**

**Attachment A** – Kadaltilla Strategic Plan 2023-2028

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